LEBRONCHE CONSULTING



Multigenerational Synergy

Prepared for: Nonprofit Leaders Conference

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Multigenerational Overview



65%

Baby Boomers who plan to work past age 65³

Baby Boomers reach retirement age every day4

BABY BOOMERS BORN: 1946-1964

OPTIMISTIC | COMPETITIVE | WORKAHOLIC | TEAM-ORIENTED

Shaped by: Vietnam War, Civil Rights Movement, Watergate

Motivated by: Company loyalty, teamwork, duty

Communication style: Whatever is most efficient, including phone calls

Worldview: Achievement comes after paying one's dues; sacrifice for success

Provide them with specific goals and deadlines; put them in mentor roles; offer coaching-style feedback

GENERATION X BORN: 1965 - 1980

FLEXIBLE | INFORMAL | SKEPTICAL | INDEPENDENT

Shaped by: The AIDs epidemic, the fall of the Berlin Wall, the dot-com boom

Motivated by: Diversity, work-life balance, their personal-professional interests rather than the company's interests

Communication style: Whatever is most efficient, including phone calls and face to face

Worldview: Favoring diversity; quick to move on if their employer fails to meet their needs; resistant to change at work if it affects their personal lives

Employers should:

Give them immediate feedback; provide flexible work arrangements and work-life balance; extend opportunities for personal development



Startup founders who are Gen Xers—the highest percentage⁵

BY 2028 Gen Xers will outnumber Baby Boomers⁶





MILLENNIALS BORN: 1981 – 2000

COMPETITIVE | CIVIC- AND OPEN-MINDED | ACHIEVEMENT-ORIENTED

Shaped by: Columbine, 9/11, the internet

Motivated by: Responsibility, the quality of their manager, unique work

Communication style: IMs, texts, and email

Worldview: Seeking challenge, growth, and development; a fun work life and work-life balance; likely to leave an organization if they don't like change

Get to know them personally; manage by results; be flexible on their schedule and work assignments; provide immediate feedback

GENERATION Z BORN: 2001 – 2020

GLOBAL | ENTREPRENEURIAL | PROGRESSIVE | LESS FOCUSED

Shaped by: Life after 9/11, the Great Recession, access to technology from a young age

Motivated by: Diversity, personalization, individuality, creativity

Communication style: IMs, texts, social media

Worldview: Self-identify as digital device addicts; value independence and individuality; prefer to work with Millennial managers, innovative coworkers, and new technologies

Employers should:

Offer opportunities to work on multiple projects at the same time; provide work-life balance; allow them to be self-directed and independent



Gen Zers who want to interact with their boss daily or several times each day⁹



Gen Zers who expect their employer to provide formal training¹⁰



Multigenerational Synergy is when you leverage the unique characteristic of the generations within your workplace.

Who is the best leader you know and why?						
Notes						